



Oil and Gas Project Management Steering Group (OPMSG)

William Lindsay, Chair OPMSG

7 November 2019



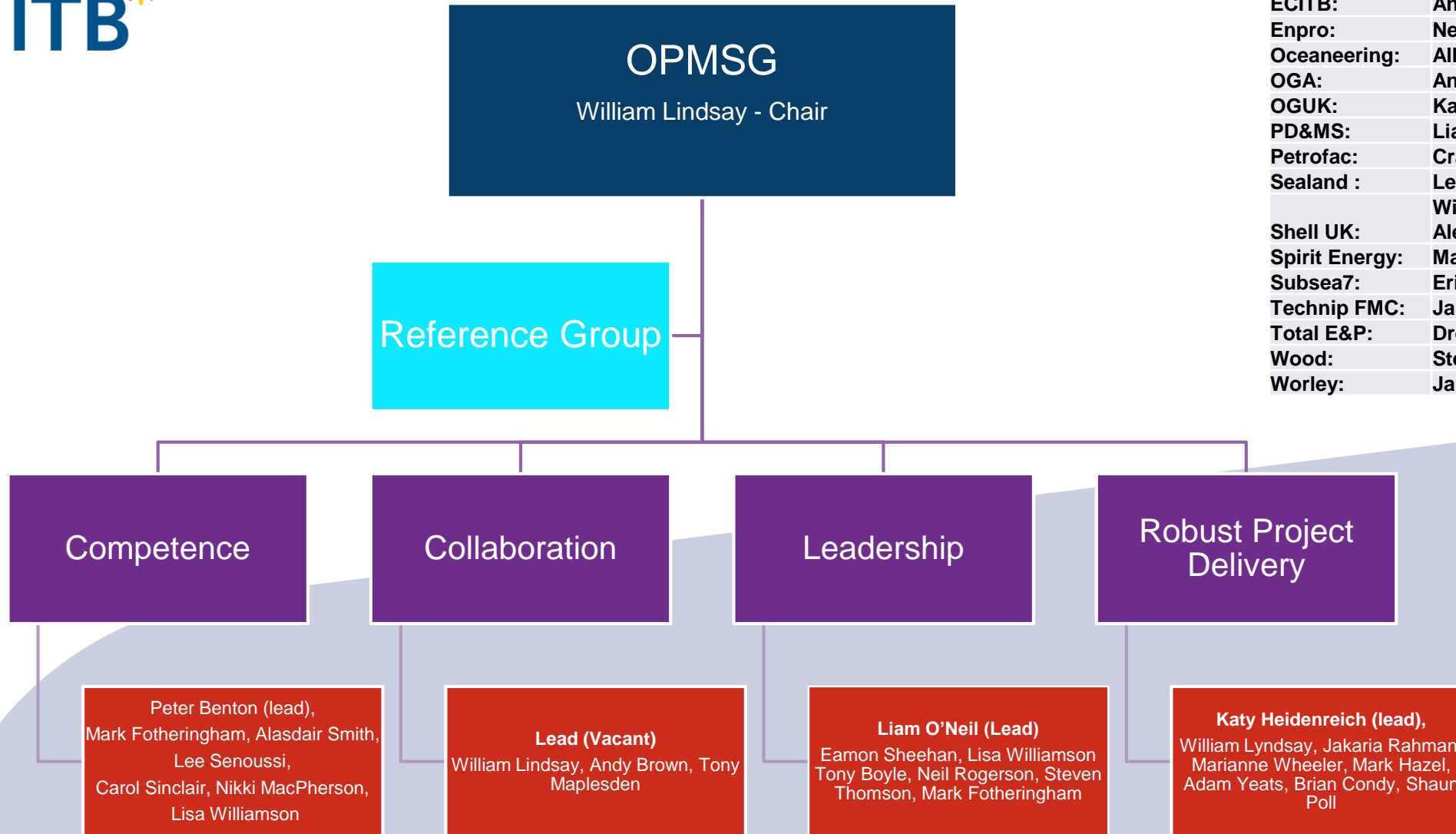
OPMSG – Our Purpose

- To positively influence skills and competency development for Project Management and Leadership across the Industry.
- Vision to continually impart best practice project execution through knowledge sharing and knowledge transfer from other associated Industries.
- This vision is totally aligned to the need for Maximising Economic Recovery (MER).





OPMSG Structure 2019



Aker Solutions:	TBC
APM:	Peter Benton
BP:	Eamon Sheehan(Tony Boyle)
CNOOC:	Ryan Scott
Chrysaor:	James Sitter
ECITB:	Andy Brown, Susan Smart, Lisa Williamson
Enpro:	Neil Rogerson
Oceaneering:	Ally Smith
OGA:	Andrew Buchan
OGUK:	Katy Heidenreich
PD&MS:	Liam O'Neil
Petrofac:	Craig McCartney
Sealand :	Lee Senoussi
	William Lindsay (chair), Alex Joseph (cordinator)
Shell UK:	Alex Joseph (cordinator)
Spirit Energy:	Mark Fotheringham
Subsea7:	Eric Annand
Technip FMC:	James Paterson
Total E&P:	Drew Hendry
Wood:	Steven Bartynek, Ellis Renforth
Worley:	James Ellerton

Conference 2019
Working Group
Peter Benton (lead), Donald McLeod (BP), Lisa Williamson, Anderson Foster, Steven Bartynek, Neil Rogerson, Alasdair Smith

Operating System 2.0
Special Interest Group:
Eamon Sheehan (Lead), Alex Joseph, Neil Rogerson, William Lindsay, Katy Heidenreich, Anderson Foster, Liam O'Neill. Andy Brown, Andrew Buchan, Peter Benton, Steven Bartynek

Competence

Objective:

Enhance PM Competence within the Industry by stimulating development programs and awareness in organisations

Key Focus Areas:

- Registered Project Practitioner (RPP)
- Project Management Mentoring Programme

Registered Project Professional (July – November):

A pan-sector standard for those who are;

- able to demonstrate the capabilities of a responsible leader,
- ability to manage a complex project,
- use appropriate tools, processes and techniques
- recognising competence in complex project delivery

Mentoring (April – December):

Investing in senior practitioners to share knowledge and experience through a Mentoring Programme



Collaboration

Objective:

Continue implementation of PCT case studies by supporting projects of varying size and complexity, and training the project teams in the use of the toolkit

Key Focus Areas:

- Support Projects on implementation of the PCT
- Training of ECITB regional teams to promote and provide guidance on the use of the Toolkit
- Publication of Edition 2 in 2020
- Toolkit available for anyone:
<https://www.ecitb.org.uk/Project-Management/Collaboration/Project-Collaboration-Toolkit>
- Case Studies available at OGUK:
<https://oilandgasuk.co.uk/efficiency-task-force/>



Leadership

Objective:

Developing a Framework and Toolkit for Deliberate Leadership in Complex Projects, for use by Companies and Individuals

Key Focus Areas:

- Knowledge sharing - Project Leadership learnings from other industries
- Literature search about Leadership in Complex Projects space and to support the creation of relevant supporting tools

3 Domains:

- Define the Project Complexity,
- Provide guidance to Organizations in identifying and selecting the right individual,
- Provide guidance to the individual in developing into the right type of leader, for complex project leadership.



Robust Project Delivery

Objective:

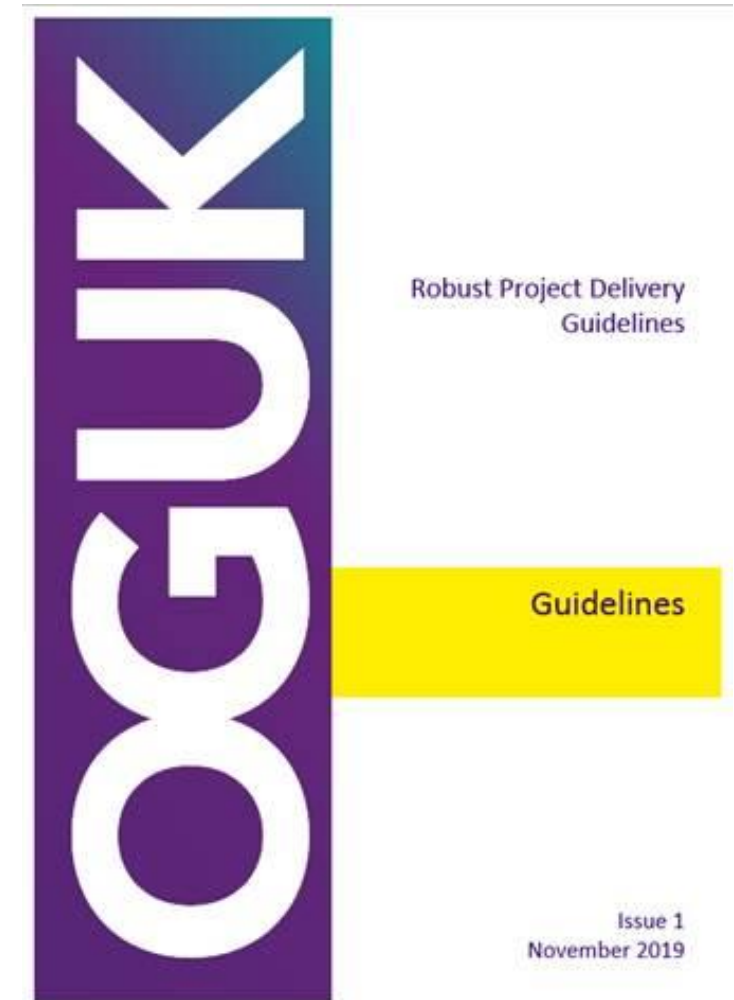
Develop and publish Good Industry Practice for 'Robust Project Delivery'

Key Focus Areas:

- Provide context around what is a 'Project' and governance expectations
- Develop a common view of Good Industry Practices that define 'Robust Project Delivery'
- Encourage and support regulator to adopt workgroup results as a key input for developing SE-05 (Robust Project Delivery) verification processes

Achieved:

- In 2019, OGA published its revised Stewardship Expectations including SE-05 Robust Project Delivery
- OGUK published guidelines in November 2019



2020 Onwards - What Else?

What does the Next Generation Project Management mean to you?

- Digitisation...?
- Diversity...?
- Promoting the appropriate culture...?
- Attracting the next generation ...?
- Addressing the energy transition ...?
- Contributing to shared vision and success criteria...?

Is there anything else...?

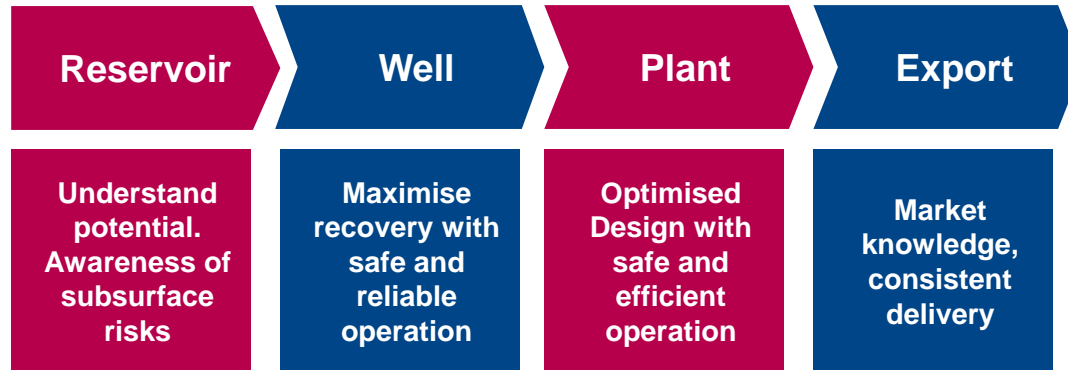
How can we get involved to shape the future?



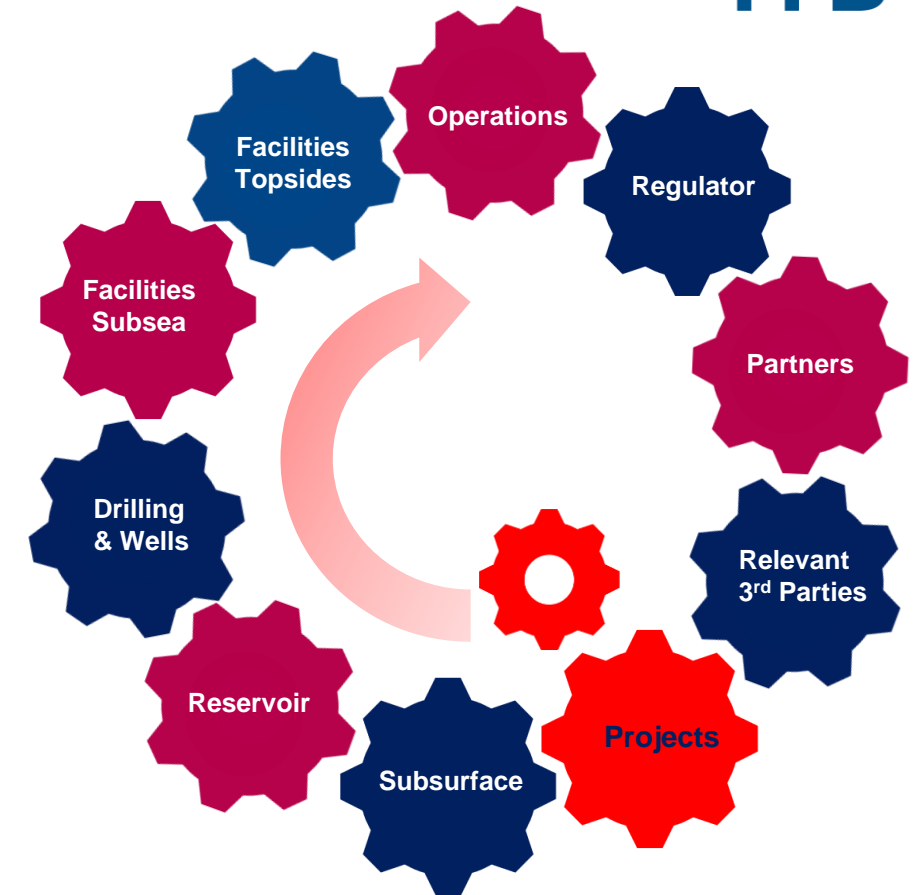
2020 Onwards – The Wider Project?



- Extended engagement throughout the lifecycle?



- Look across the value chain?



- Wider collaboration / Deeper integration?
- A cultural shift?

2020 Onwards - Feedback

Next Generation Project Managements

What 3 critical Project Management issues:

- Affect you today
- Affect you within the next 2 years.

- 1: ???
- 2: ???
- 3: ???

